

EXECUTIVE SECRETARIAT

ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X		
2	DDCI		X		
3	EXDIR		X		
4	D/ICS	X			
5	DDI		X		
6	DDA				
7	DDO	X (Attn			
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/Pers				
14	D/OLL				
15	D/PAO				
16	SA/IA		X		
17	AO/DCI				
18	C/IPD/OIS				
19					
20					
21					
22					
SUSPENSE		1200, 22 June Date			

Remarks

To 4 and 7: Please provide a copy of your proposed talking points to DCI NLT 1200 hours, 22 June.

20 June 1984
Date

3637 (10-81)

DEPARTMENT OF STATE
THE DIRECTOR OF INTELLIGENCE AND RESEARCH
WASHINGTON

Executive Registry

84- 2662

AH. ER 84-2662/1

June 19, 1984

SECRET

The Honorable
William J. Casey
Director of Central Intelligence

Dear Bill:

This note will confirm arrangements for the Secretary's intelligence seminar at 0900 hours on Saturday, 23 June 1984, in his temporary conference room.

If you can be at the C Street entrance a few moments before 0900, I will meet you and escort you through the obstacle course leading to his temporary quarters. The area for the seminar will have been thoroughly screened technically prior to our gathering there.

As you know, the Secretary has basically asked three questions: (a) what have I reason to expect on a regular basis from the Intelligence Community; (b) what additional contribution can the IC make to my needs if I specifically ask for it, and (c) what can I reasonably anticipate the IC will be in a position to provide me in, say, five years' time?

Given the scope of these questions, and our desire to make the session as useful as possible, we have decided, after talking to John McMahon, to focus in this session primarily on collection assets, reserving for a later date a more detailed look at production capabilities, where Bob Gates would carry most of the water.

Consequently, we propose that John McMahon would address CIA's human and technical collection resources, [redacted] will talk about overhead systems [redacted] while Linc Faurer will look at NSA's programs, and Jim Williams will address the DIA and services' resources in the collection realm.

To make the discussion more meaningful, the focus will be on the primary targets of concern, the USSR, China, and the Third World, without excluding the possibility that the Secretary may ask questions on other areas as well.



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Your role, if you agree, will be to chair the proceedings, and introduce the individual speakers at the appropriate moment. Hopefully, you can also make sure that our guests do not get too far off the reservation, and you will know best how to ensure that the presentations are responsive to the Secretary's expressed concerns.

From our side, the only participants will be the Secretary, Mike Armacost, and myself, since Ken Dam will unfortunately be on vacation at this time.

Thank you very much for agreeing to participate in this seminar; I know your presence will go a long ways towards ensuring that the session will be both informative and responsive to the Secretary's concerns. I am convinced that there is more the IC can do for him, and it would be my hope that he will come away from our seminar with a better appreciation of just what contribution the IC can make, thereby enabling him to make better use of the impressive resources the IC can focus on matters of current concern.

With every good wish,

Sincerely,


Hugh Montgomery

SECRET

DEPARTMENT OF STATE
THE DIRECTOR OF INTELLIGENCE AND RESEARCH
WASHINGTON

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Executive Registry
04-2662/1

June 19, 1984

SECRET

The Honorable John N. McMahon
Deputy Director of Central
Intelligence

Dear John:

This note will confirm the details of the Secretary's intelligence seminar at 0900 hours on Saturday, 23 June 1984, in his temporary conference room.

As I wrote to Bill, if you can be at the C Street entrance a few moments before 0900, INR will meet you and escort you through the labyrinth leading to his temporary conference room. I think this would be much easier than trying to come into the garage, where all entrances but one are closed on Saturday, especially since his elevator will not get you to the seventh floor at this time because of the extensive reconstruction work going on there.

The area where our discussion will take place will have been thoroughly checked electronically early that morning and will be under constant guard until the actual time of the seminar.

At the risk of repeating the concerns I have already conveyed to you, you will recall that the Secretary, in asking for this seminar, has raised three fundamental questions: (a) what can I expect the Intelligence Community (IC) to be doing for me as a matter of routine; (b) what additional contribution can I expect the IC to make when I levy a specific request, and (c) what resources will the IC be able to bring to bear in response to my concerns, say five years down the pike?

I have asked Bill to chair the meeting (and have so written him), just to keep the proceedings from getting too far off the reservation. As we talked, I would be grateful if you can address the Agency's technical and human (more the latter than the former, to the extent you can) collection capabilities. You will be followed by [redacted] on overhead systems and [redacted] Linc Faurer for NSA and Jim Williams on DIA and the services.

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It certainly makes good sense to focus our presentations on the USSR, China and the Third World, although the Secretary may have questions on other areas as well.

Ideally, each speaker will take some 15-20 minutes for his presentation, then allow time for questions before we move on to the next speaker.

From our side, only the Secretary, Mike Armacost and I will be present, since Ken Dam will be on vacation. We will, however, schedule another session later on, when Ken will also be available, to address production resources, with Bob Gates carrying the bulk of the effort.

I am grateful to you for your agreement to participate in this experiment, and for your solid suggestions on how to address a rather ephemeral set of questions. I am hopeful that out of all this palaver will come a better understanding on the Secretary's part of just what the Intelligence Community really is, what it can do for him, and what its limitations are. If we accomplish nothing more, we may have struck a blow for the cause - at least I hope so!

With every good wish,

Sincerely,


Hugh Montgomery

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